



FOREWORD

The Department of Defense (DoD) Office of Economic Adjustment (OEA) assists communities to coordinate local development with the ongoing activities and operations of their military installations. OEA manages this community planning assistance through financial grants, offered through the Joint Land Use Study (JLUS) Program, to undertake community compatible land use planning efforts. The goal of OEA's JLUS Program is to promote collaboration between military commanders and local leaders to ensure that local development is compatible with current and future military activities and operations; to help resolve current incompatibility problems; and to avoid future conflicts.

The Mid-Region Council of Governments (MRCOG) of New Mexico is a multi-county agency chartered to assist the counties of Bernalillo, Valencia, Tarrant and Sandoval and their communities plan regionally and to provide a forum for the region's elected officials to meet and discuss issues that extend beyond their respective political jurisdictions. MRCOG recognized the imperative to continue the region's historic, strong support of the Albuquerque International Sunport (Sunport) and Kirtland Air Force Base (AFB) and the increasingly difficult challenges of coordinating this support within the context of the inter-jurisdictional reality of the region's numerous land use authorities and diverse governmental entities.

MRCOG accepted administrative responsibility for completion of this JLUS to characterize the shared and competing interests of the region's land use stakeholders, the Sunport and Kirtland AFB, and to develop recommendations and strategies to sustain aviation, military and other federal activities as well as support community development. MRCOG engaged a team of military installation and planning experts led by Keystone International, Inc. (Keystone) of Albuquerque, New Mexico to accomplish the JLUS.

Dynamic Environment

MRCOG, as a regional council of governments, does not have the jurisdictional authority to implement JLUS recommendations. Hence, MRCOG clearly understood that its JLUS success would depend on creating consensus amongst the diverse group of stakeholders throughout the process. MRCOG emphasized to its contractor the need to maintain existing regional relationships and establish necessary new ones amongst its members and non-MRCOG stakeholders. An overriding

desire was for the JLUS to fully enable compatible land uses and planning to support the region, Kirtland AFB and the Sunport.

JLUS Challenges

MRCOG recognized prior to initiation of the JLUS there were two regional issues, not normally included in significant detail in a JLUS, which would be critical to consensus building amongst stakeholders. The JLUS would require an assessment of the effectiveness and efficiency of the region's transportation associated with Kirtland AFB and the Sunport. Also, MRCOG required JLUS analysis to identify a consistent method of calculating and discussing the economic significance of the installation and the Sunport on the MRCOG region. The results of the transportation and economic impact assessments and analyses are summarized in the JLUS and reported fully in JLUS Appendices.

Recommendations

Part IV includes those recommendations considered by the stakeholders to be realistic, executable and achievable. Each recommendation is based on the individual and collective Team members' expertise and professional judgment in the associated area, applicable industry best practices, or actions taken successfully in other communities or by community/installation partnerships. Recommendations were assessed for appropriateness by the JLUS Advisory and Technical Committees as part of taking the JLUS from its initial Draft to Final version. Some recommendations may not currently fit existing stakeholder intentions or planning visions; however, the information may be useful to future community leaders and installation officials if conditions, requirements and/or priorities change in the future.